# Lessons Learned: Launching a New Digital Marketing Program

### STACY SMOLLIN SCHWARTZ

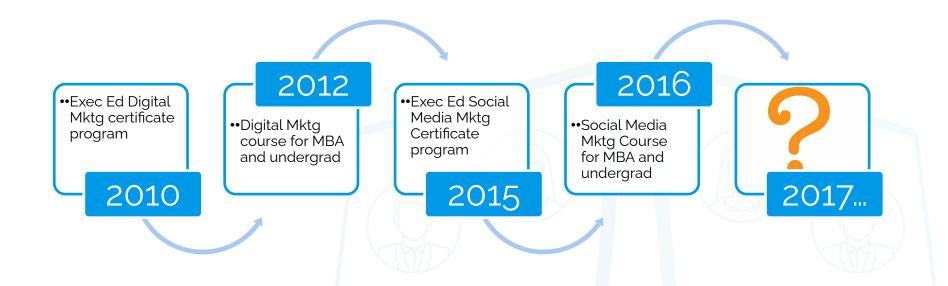
Assistant Professor

- Rutgers Business School



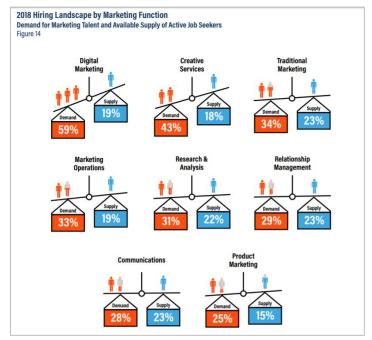


### **RBS Digital Marketing Curriculum**





Digital Marketing represents the most in-demand skill... and the biggest talent gap!



Source: McKinley Marketing Partners, Inc., 2018, https://mckinleymarketingpartners.com.



# Fall 2019



### Lessons Learned: Launching a new Digital Marketing Program

- 1. Who?
- 2. What?
- 3. When?
- 4. Where?
- 5. Why?
- 6. How?





### **Define & Understand your Audiences**

- Potential Students
- Industry
- Your Administration
- Yourself (Are you up for this?)





### **Develop the Right Product**

- Flexibility and relevance
- Center of Excellence
- MBA concentration
- Specialty Master's degree
- Curriculum
- Industry training and credentials



### **RBS MS Digital Marketing Curriculum**



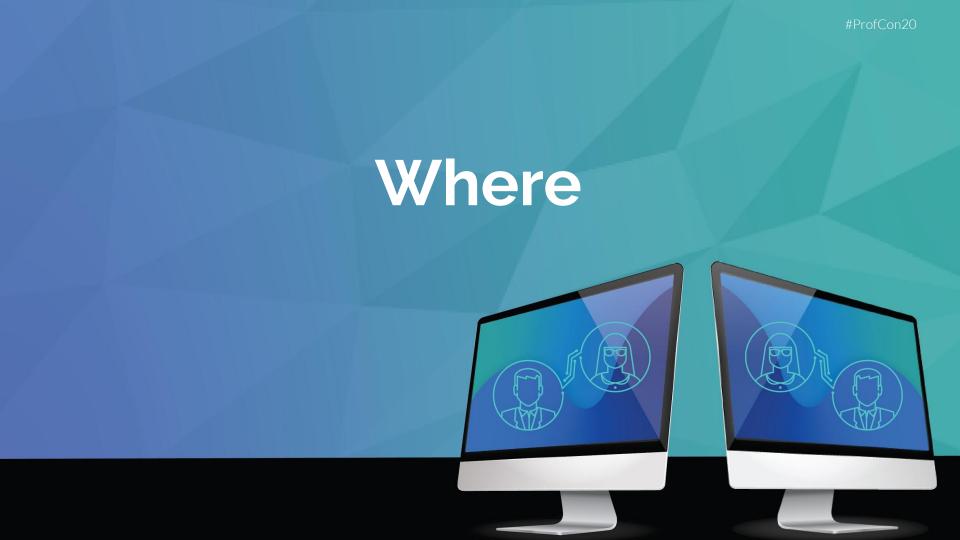




## Be Realistic about Timing

- 2.5 years of approvals
- Competition
- Marketing considerations





## Physical vs. Online vs. Hybrid Delivery

- Nature of the content
- Students' needs
- Organization culture
- Existing infrastructure





## Leverage your Strengths

- Students' needs
- Organization culture
- Existing infrastructure
- Location
- Reputation
- Willingness to invest





### **Define your Key Success Factors**

- Instructor quality and composition (AACSB)
- Student enrollment goals
- Career success
- Funding



### Lessons Learned: Launching a new Digital Marketing program

- 1. Define and understand all of your audiences
- 2. Develop the right product
- 3. Be realistic about timing
- 4. Consider new learning formats
- 5. Leverage your strengths
- 6. Define your Key Success Factors



# Thank you!

### **STACY SMOLLIN SCHWARTZ**

@smollinschwartz sschwartz@business.rutgers.edu

