Digital Marketing Strategy: An Applicable Framework

JEFF LARSON

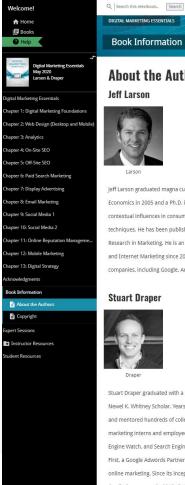
Associate Professor of Marketing
- Brigham Young University



Who's Jeff?

Co-wrote textbook

No strategy chapter



STUKENT

About the Authors

Jeff Larson



Jeff Larson graduated magna cum laude from Brigham Young University in 2002 with a major in statistics. He received a Master's Degree in Applied Economics in 2005 and a Ph.D. in Marketing in 2006, both from the University of Pennsylvania (Wharton School of Business). His research examines contextual influences in consumer behavior and decision making, combining skills in psychology-based experiments and advanced data analysis techniques. He has been published in the Journal of Marketing Research, the Journal of Consumer Psychology, and the International Journal of Research in Marketing, He is an Associate Professor of Marketing at Brigham Young University, where he has taught courses in Marketing Research and Internet Marketing since 2007. Many of the nearly 300 students who have taken Jeff's Internet Marketing course now work for top tech companies, including Google, Amazon, Pinterest, Adobe, Qualtrics, and Domo.

Stuart Draper



Stuart Draper graduated with a Bachelor of Science degree in Marketing from Brigham Young University - Idaho, where he was awarded the title of Newel K. Whitney Scholar. Years after graduating, he was asked by the university to teach web business as an adjunct faculty member. He has taught and mentored hundreds of college students on the subject of internet marketing. He has also hired and trained dozens of college students as online marketing interns and employees. He has been published in Search Engine Journal and his blogs have been featured on Search Engine Land, Search Engine Watch, and Search Engine Roundtable. He is the founder of Stukent, Inc. and a variety of other web properties. In 2008 he founded Get Found First, a Google Adwords Partner company that has helped hundreds of websites, from mom-and-pop shops to Fortune 100 companies with their online marketing. Since its inception, his company has managed millions of dollars in online advertising budgets. In 2012, Get Found First acquired QualityScores.com. In 2015. Get Found First was acquired by Perfect Point Marketing. If he isn't in front of a computer, you are likely to find Stuart





What is Digital Strategy?

Strategy

Marketing Strategy Digital Strategy Digital Execution









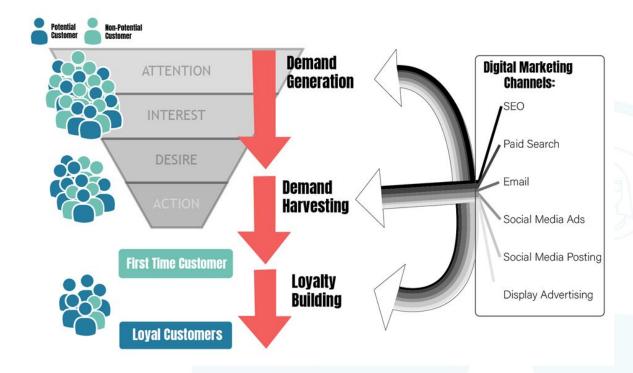
CEO

CMO VP Marketing Director – Dig. Mktg Social Media Manager



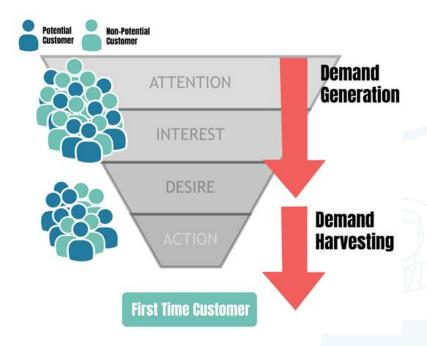
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Strategy Framework





Producing Customers



Demand Generation

- Information-based
- Generic to brand-directed

Demand Harvesting

- "Pick me!"
- Removing obstacles



Creating Customer Loyalty



Loyalty communication

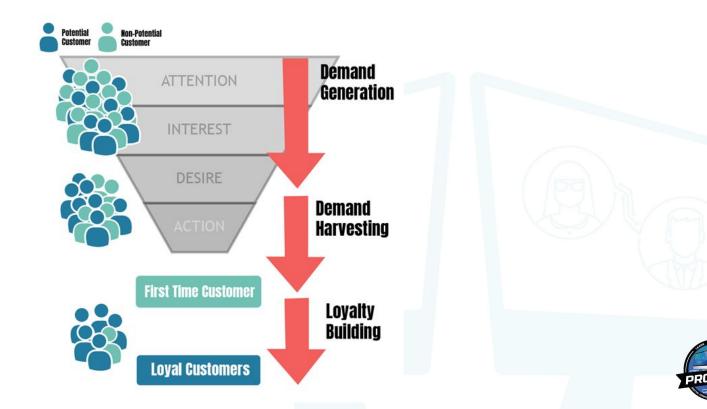
- Enhance customer service
- Cost-efficient

Loyalty

- Purchase breadth
- Purchase frequency
- Purchase amount

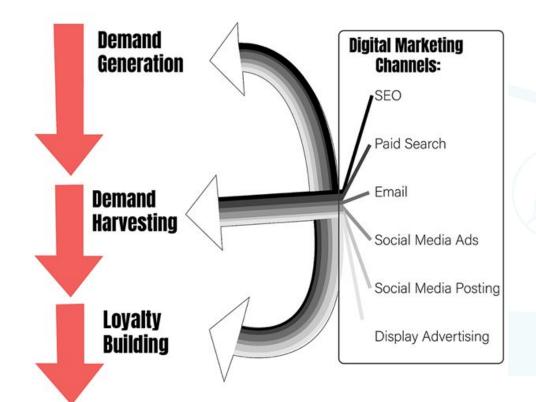


Marketing Efforts



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Resource Allocation





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Cost Efficiency



ink: How many of the people who see my ad are my target market?

Exposure Effectiveness



hink: Is my ad effective in getting people who see it to act on it?

Return on Investment



Think:

How much money am I getting back compared to how much I am putting in?

Cost Per Exposure





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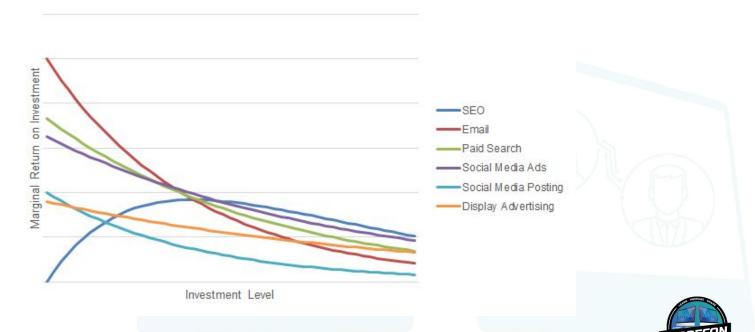
Cost Efficiency

Channel	Cost per Exposure	Customer Concentration	Exposure Effectiveness
Email	Low	Medium to High	Medium to High
Search engine optimization	Varies	Medium to High	Medium to High
Paid search advertising	Medium to High	High	High
Social media advertising	Medium to High	High	High
Social media posting	Varies	Medium	Low to Medium
Display advertising	Low	Medium to High	Low

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Optimizing Spend

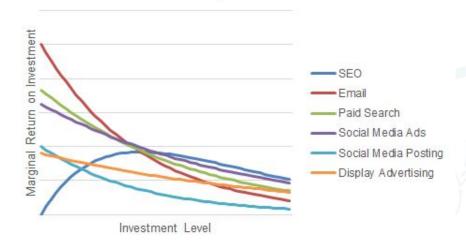
Channel Returns by Channel Investment





Optimization Obstacles

Channel Returns by Channel Investment



- Limited investment levels
- Changing returns
- Measurement difficulty
- Cross-channel interactions
- Attribution inaccuracies
- Marketing strategy implementation



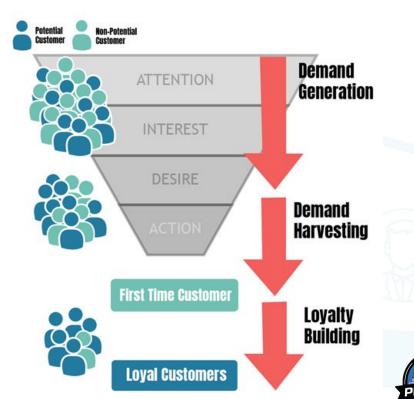
Digital Marketing Tactics

- Conversion rate optimization
- Mobile application
- Affiliate Marketing
- Influencer Campaigns
- Direct Messaging



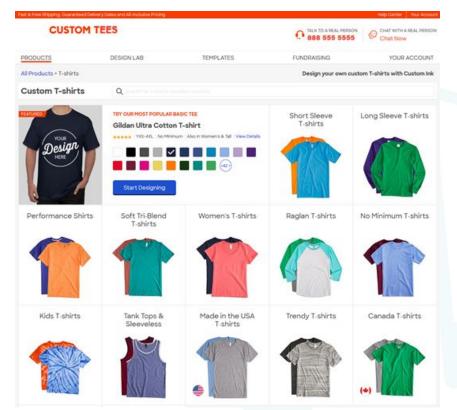
Applying the Framework

- Prioritize marketing efforts
- Allocate resources across channels
- Monitor and adjust



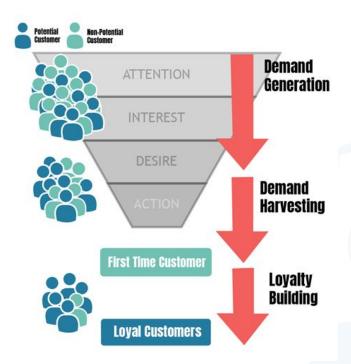


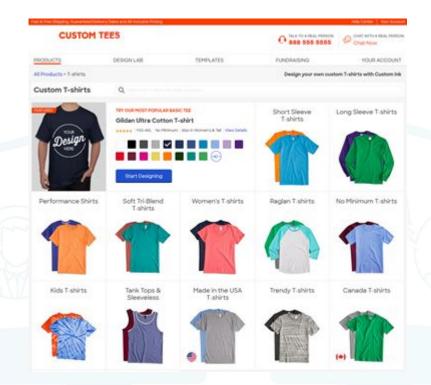
Example: Online Retail





Marketing Effort Priority

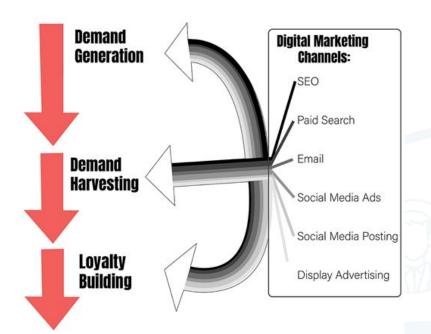


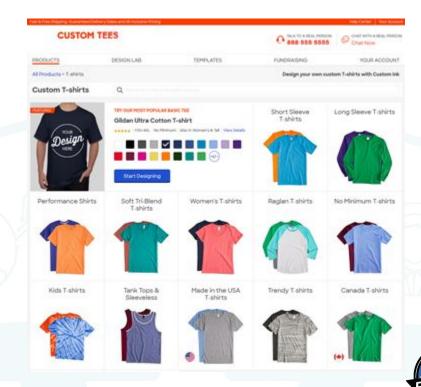




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Resource Allocation







Resource Allocation - Harvesting

Channel

Expected Returns

Timeframe

Resource Intensity

Allocation

SEO

Paid Search

Email

Social Media Ads

Social Media Posting

Display Advertising



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Resource Allocation - Harvesting

Channel	Expected Returns	Timeframe	Resource Intensity	Allocation
SEO	Medium-high	Long delay	High	Low, but positive
Paid Search	Medium-high	Immediate	Low	Medium
Email	Low	Medium	Medium-High	Low
Social Media Ads	Medium-high	Immediate	Low	High
Social Media Posting	Low-medium	Medium	Medium	Low
Display Advertising	Medium	Immediate-medium	Low	Medium



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Resource Allocation - Loyalty Building

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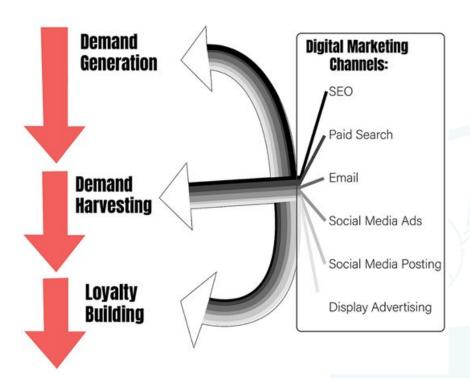
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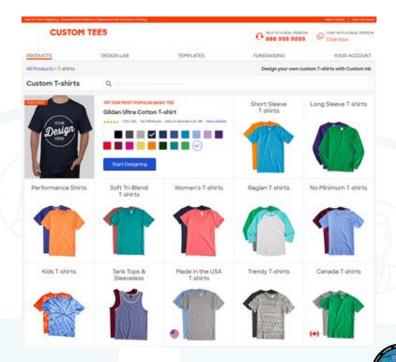
Channel	Expected Returns	Timeframe	Resource Intensity	Allocation
SEO	Low	Long delay	High	Low
Paid Search	Low	Immediate	Low	Low
Email	High	Immediate	Medium- high	High
Social Media Ads	Low-medium	Immediate	Low	Low
Social Media Posting	Medium	Medium	Medium	Medium
Display Advertising	Low-medium	Immediate	Low	Low

Monitoring

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Metrics Monitoring

Channel

Metric #1

Metric #2

Metric #3

Up/Down Indicator

SEO

Paid Search

Email

Social Media Ads

Social Media

Posting

Display Advertising JEFF LARSON jeff_larson@byu.edu





Metrics Monitoring

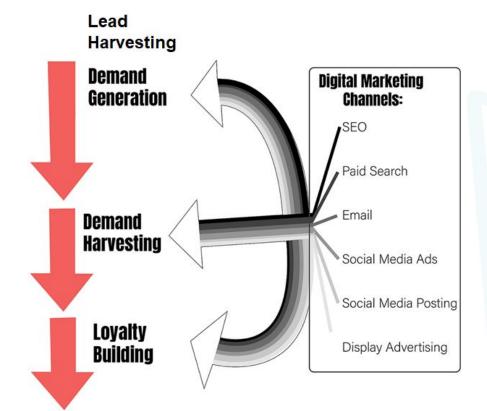
Channel	Metric #1	Metric #2	Metric #3	Up/Down Indicator
SEO	Sessions	Conversions	First page keywords	Domain authority
Paid Search	ROAS	Conversion rate	Sales	Marginal ROAS
Email	Sessions	Conversions	CTR	Marginal CTR
Social Media Ads	ROAS	Conversion rate	Sales	Marginal ROAS
Social Media Posting	Sessions	Conversions	Engagement Rate	Views per post
Display Advertising JEFF LARSON jeff_larson@byu.edu	ROAS	Conversion rate	Sales	Marginal ROAS PROFEON 2020

Example: K7 Analytics





Resource Allocation





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Thank you!

